About the Conference

Founded in 1944, the Allegheny Conference on Community Development is one of the nation’s leading economic and community development organizations. Combining strong private sector leadership with commitment from public sector partners, we work to stimulate economic growth and improve the Pittsburgh region’s quality of life. Our strategic focus is on creating a more competitive business climate and marketing the Pittsburgh region for investment and job creation. The Conference relies upon the Regional Investors Council – leaders of more than 300 companies and organizations – to provide time, talent and resources to advance our agenda.

Three affiliated organizations, each staffed by the Conference, provide research and analysis, advocacy and marketing to realize the vision of the Conference leadership.

The PENNSYLVANIA ECONOMY LEAGUE OF SOUTHWESTERN PENNSYLVANIA provides public policy research and analysis on the most critical issues for our region’s competitiveness.

The GREATER PITTSBURGH CHAMBER OF COMMERCE, working with private and public sector partners, serves as our region’s chief advocate at all levels of government to secure public sector investment and legislative and regulatory improvements to our business climate.

The PITTSBURGH REGIONAL ALLIANCE (PRA), a 10-county regional economic development partnership, markets southwestern Pennsylvania to companies across the region and around the world to attract capital investment and stimulate job creation.

The Pittsburgh Region
The Pittsburgh region has made real and important progress in recent years, from billion-dollar-plus corporate investments to the positive national and international media attention inspired by Pittsburgh 250, the yearlong celebration of our region as a center of both world-changing history and world-changing innovation.

I want to thank James E. Rohr, chairman and CEO of PNC Financial Services Group, Inc., for his leadership as Conference chair for 2006-2008 and as chair of the Pittsburgh 250 Commission. Jim led the effort to refocus the Conference agenda; he brought an unparalleled passion and commitment to promoting and improving our region. I look forward to building on these achievements, assuring our region’s continued prosperity and working with you to make it a reality.

We have many worthy assets to recommend the Pittsburgh region. Home to “America’s Most Livable City,” our region boasts a diverse, high-tech economy; a dedicated and skilled workforce; affordable cost of living; and an enviable quality of life, from world-class arts and culture to championship sports teams. Let’s leverage our many assets to tackle our challenges from a position of strength.

To fully unlock the potential of our region, especially in difficult economic times, we must make greater strides to improve the competitiveness of our business climate and be aggressive in opening doors to opportunity for our children and grandchildren.

Our 2009-2011 Agenda is focused on the priorities that sustain and nurture that competitiveness. We are fighting to keep the business climate competitive by staving off tax increases; making continued progress toward simpler, more cost-effective governance; pushing for infrastructure projects that will improve logistics and access for regional employers; and urging those employers and talented workers to imagine – and prepare for – a bright future here.

I’m honored and humbled to serve as the 2009-2011 Conference chair and look forward to working with all of our partners to tackle our challenges and create opportunities.

Sincerely,

John P. Surma
Chair, Allegheny Conference on Community Development
Chairman & CEO, United States Steel Corporation
From The Chief Executive Officer

As I prepare to transition back into the private sector, looking back on this past year has particular significance for me – not only because of the successful culmination of Pittsburgh 250, the creation of thousands of new jobs and the achievement of several critical business climate improvements, but also because the close of 2008 marks five years since my tenure as CEO began.

When I came to Pittsburgh five years ago, having advised economic development organizations all over the nation, I was particularly intrigued by this opportunity because of the innovative model I’d be helping to implement. While the Conference organizations had been working in partnership for many years, our region’s private sector leadership felt we could do better by bringing together our organizations’ civic and economic development functions. A more cohesive structure would better enable us to address the needs of our “customers,” existing regional employers, those considering expansion and relocation, and their current and prospective employees.

Thus, our continuous improvement model was created – and it sure is working. Through this national best practice model, we capitalize on the Pittsburgh Regional Alliance’s acclaimed marketing and project management expertise, the Chamber’s fierce advocacy, and the Economy League’s comprehensive research and analysis, all under the umbrella of the Conference, which has focused on the pressing civic and economic issues of the day for 65 years. We work together to enhance the region’s economic prosperity and quality of life with our Regional Investors at the center of all that we do. These private sector leaders provide the time, talent and resources that keep our continuous improvement “wheel” turning.

On page 5, you’ll read about how the Pittsburgh Regional Alliance has exceeded its three-year project win goal, having assisted 105 companies in creating more than 26,000 jobs. Furthermore, the amount of annual capital investment since 2006 has increased more than 10-fold – from $120 million to $1.5 billion. This is a testament to our continued and enhanced focus on the competitiveness improvements and economic development opportunities with the greatest regional returns. While we had the historic Westinghouse Electric Company headquarters expansion in 2007, we welcomed a landmark alternative energy manufacturing expansion by German-owned Flabeg in 2008. Plus, Pittsburgh 250 provided a global spotlight for these exciting developments and many more.

Former Pennsylvania Community and Economic Development Secretary Dennis Yablonsky will succeed me as CEO of the Conference. I offer him my best wishes as he takes the helm of one of our nation’s premier civic leadership organizations.

Thank you for helping us to build an ever-better Pittsburgh region.

Sincerely,

Michael Langley
Chief Executive Officer
Allegheny Conference on Community Development
Strengthened by a 65-year history and propelled by today’s leading employers, the Conference is focused on five goals that trigger regional transformation:

**Stimulating new business investments.**
- As a 10-county economic development hub, we are nationally recognized for our global outreach and project management expertise.

**An improved business climate.**
- We create the solutions for the tax and regulatory challenges that inhibit our region’s employers – and advocate for change at all levels of government.

**Targeted transportation and infrastructure investments.**
- We open doors to growth by convening strategic partnerships and pushing long-term projects to fruition.

**Simpler, more cost-effective governance.**
- We roll up our sleeves and work with elected officials to streamline our government, reducing duplication and improving its responsiveness.

**Positioning the region as an attractive workplace for a diverse workforce.**
- We are focused on creating a skilled future workforce while pooling regional resources to attract today’s top-notch talent.

* SPECIAL INITIATIVE: Pittsburgh 250  See page 11.
Pittsburgh Regional Alliance: “2007 Top U.S. Economic Development Group”  
– Site Selection, May 2008

Pittsburgh 250 Ambassador Tour of Europe: “2008 Excellence in Economic Development Award”  
– International Economic Development Council (IEDC)

Southpointe II business park is home to national energy leader CONSOL Energy Inc.’s new LEED-certified world headquarters facility.
Stimulating New Business Investments

The Pittsburgh Regional Alliance (PRA), the marketing affiliate of the Allegheny Conference, has recently strengthened its business development efforts in two key areas: **regional partnership and collaboration** and **expanded worldwide outreach**.

**Partnership: Three Years, 100+ Wins, $2.2 Billion Invested**

From 2006-2008, the PRA worked with its 50-member partnership across 10 counties to directly assist more than 100 companies in expanding or locating in the Pittsburgh region – resulting in commitments to create or retain more than 26,400 jobs and invest $2.2 billion (compared to $432 million invested in 2003-2005).

The PRA set out to double its 2003-2005 average annual win count of 20 by the end of 2008. Not only did it exceed this goal (with 41), but annual capital investment reached record levels during 2006-2008, exceeding $1.5 billion in 2008 alone.

**Worldwide Outreach: Regional Marketing, Global Scale**

The PRA has refined an effective and unique business development mission model that engages regional stakeholders in the marketing process. 2008 initiatives included: the Pittsburgh 250 Ambassador Tour of Europe, in partnership with the Pittsburgh Symphony Orchestra* (PSO); Opportunity China; Opportunity India; Opportunity Alberta, Canada; and a Stockholm, Sweden mission in partnership with Ericsson and the Pittsburgh Penguins.

* Key connections were made during the Tour, the second successful PRA/PSO partnership, that later led to establishing nonstop regional air service to Europe. See page 7.

| ALL EGHE NY C ONFER ENC E ON C OM MUNI TY D EVEL OP MENT | 20 08 A NNUAL RE PORT |
|-----------------------------------------------------------|
| **Located PRA Projects**                                  |   |
| **2006** | **2007** | **2008** | **TOTAL** |
| Created  | 29       | 35       | 41       | 105       |
| Retained | 1,940    | 3,007    | 5,343    | 10,290    |
| Total    | 3,354    | 8,699    | 14,407   | 26,460    |
| **Capital Investment ($mil)**                             |   |
| 2006      | 120.1    | $552.1   | $1,547.2 | $2,219.4  |

**ENERGIZING A BIG DEAL: Long-Term Partnership Leads to $30 Million Alternative Energy Investment, 300 New Jobs**

Germany-based Flabeg, a global glass processing leader specializing in high-tech glass and mirror applications, is creating up to 300 new jobs and building its first U.S. parabolic solar mirror manufacturing facility at Clinton Commerce Park, the 240-acre site near Pittsburgh International Airport. Solar mirrors produced at the $30 million, 209,000-square-foot facility will support electricity generation worldwide. The project reinforces our region’s position as a global supply chain leader in clean energy solutions, an enhancement of our historic strengths in coal, natural gas and commercial nuclear energy.

This project – the largest start-up manufacturing operation secured in the region this decade – may never have happened without the ongoing work of the Conference organizations and their public sector partners.

In 2003, the Conference helped bring together an unprecedented coalition – the Tri-County Airport Partnership (T-CAP) – to collaboratively tackle airport area problems that were stalling regional economic growth. Staffed by the Conference and headed by the Allegheny County Airport Authority and elected leadership from Allegheny, Beaver and Washington counties, T-CAP secured the infrastructure investment needed to bridge transportation links and lay critical water and sewer lines, with instrumental assistance from the Commonwealth’s Business in Our Sites program. In 2001, the Conference advocated for a “Business in Our Sites” approach to then-candidate and now Governor Edward G. Rendell. After his election, Governor Rendell supported implementation of the program and it has been an important element in state economic development policy ever since.

Today, more than 1,500 acres of business sites are either shovel-ready or under development in the airport area to accommodate company expansions and relocations to the region. Innovative partnerships and strategic public sector investment have led Flabeg – and many other companies aided by the PRA’s individualized project management – to grow and invest in the Pittsburgh region.

“We’re pleased to add to the region’s thriving green technology and advanced manufacturing industries and to keep the company of some 350 foreign-owned companies already here. Our location decision was simplified by generous and cooperative assistance from the PRA and county and state officials, as well as the existence of pad-ready parcels near the airport.”

– Axel Buchholz, CEO, Flabeg Group
An Improved Business Climate

How Competitiveness Improvements have Laid the Groundwork for Billions in Investment

United States Steel Corporation and Allegheny Technologies Incorporated have each announced plans for billion-dollar-plus investments, the largest of their kind in the region since the construction of Pittsburgh International Airport. The Allegheny Conference helped to make these projects possible by removing barriers that stood in their way.

U.S. Steel and Allegheny Technologies are not alone. Other major recent expansions include Westinghouse Electric Company; MEDRAD, Inc.; American Eagle Outfitters, Inc.; Respironics, Inc. (now Philips Home Health Care Services); Eaton Corporation; and Flabeg, which recently broke ground on a major new manufacturing facility (see page 5).

Energy Cost Structure Improvement

Due to unintended effects of electricity deregulation, Pennsylvania has been at a major disadvantage to competitor states for investment projects. In 2006, research by the Economy League revealed that the inability of large industrial electricity consumers to secure long-term, fixed-rate contracts with providers of their choice was a major impediment to increased industrial investment in the region.

In early 2007, the Chamber began laying the groundwork for change by educating lawmakers and lobbying for passage of legislation that would create a more competitive electricity rate environment.

For a company like U.S. Steel, energy is a large operating cost. The company was suffering from fluctuating prices in an unregulated market (despite the company’s consistent use levels), and the energy costs at its Mon Valley Works were among the least competitive of its nationwide operations.

As for Allegheny Technologies, Chairman, President and CEO Pat Hassey publicly announced in July 2007 that a failure to pass legislation to address this problem would “at a minimum chill and perhaps even kill capital investment, lead to reductions in industrial operations and accelerate manufacturing job losses across Pennsylvania.”

Legislators finally heard the call and passed The Electric Generation and Customer Choice Act, clearing the way for large industrial users to negotiate long-term, fixed-rate contracts with the provider of their choice and removing a potential roadblock to our economic prosperity.

Improved Air Quality Permitting

Unlike those in much of the Commonwealth, manufacturers in Allegheny County must secure air quality permits from the Allegheny County Health Department (ACHD) rather than the Pennsylvania Department of Environmental Protection (DEP). Economy League research revealed that some projects were being delayed months, even years, by inefficient ACHD permitting operations. In April 2008 – with input from the Allegheny Conference, industrial employers and numerous environmental organizations – Allegheny County Executive Dan Onorato announced a comprehensive overhaul of the ACHD air quality permitting function to eliminate a backlog of permits and update air monitoring technology and regulations. While the effort will take time, the County’s commitment to improving the process is clear.

Fighting for a More Competitive Tax Climate

As a founding member of the statewide CompetePA coalition, the Conference has worked to improve two of the most uncompetitive aspects of Pennsylvania’s Corporate Net Income tax – the cap on net operating loss carryforwards and the sales factor apportionment. We’ve also fought to maintain the previously legislated phase-out of the capital stock and franchise tax. And we helped to see that no new taxes were placed on employers by the Commonwealth. These efforts amounted to $1 billion in tax reductions for employers during the past three years.

The Conference works closely with the CompetePA coalition to enable Pennsylvania employers to speak with one voice about priorities for change and the negative impacts of new taxes on our region’s economic prosperity.


U.S. Steel: Leading manufacturer of steel for the automotive, appliance and construction industries.

Regional Employees: 4,500

Recent Investment: $1.2 billion in its Clairton Plant to enhance its environmental performance and to help ensure the long-term viability of the U.S. Steel Mon Valley Works.

Results: Cleaner air for Mon Valley residents; security for thousands of company employees and their families; the creation of 600 new construction jobs.

Allegheny Technologies: Its advanced metals – titanium and specialty alloys – are used in the aerospace and defense, chemical process, oil and gas, electrical energy and medical markets.

Regional Employees: 2,900

Recent Investment: $1.16 billion expansion of local operations (construction of a new hot rolling plant and consolidation of its Natrona and Brackenridge electrical steel melt shops).

Results: Increased production at the new facility could eventually spur growth beyond the construction jobs that will be created.
Airport Area Continues to Take Off

More than 1,500 acres of shovel-ready sites are under development or ready for investment near Pittsburgh International Airport. And the Tri-County Airport Partnership (T-CAP), staffed by the Allegheny Conference, brought together the elected leadership of Allegheny, Beaver and Washington counties and the Allegheny County Airport Authority to help make it happen.

The ribbon has been cut on another project championed by T-CAP, the $67 million “missing ramps” project linking Interstate 79 and the Parkway West (I-279/Route 22/30), with improved traffic flow and access to airport area business sites. This key connection for development efforts was deemed “the region’s highest transportation priority” by a national panel of Urban Land Institute experts in 2003.

Regional Partnership Opens “Gateway to Europe”

“The region is celebrating the return of nonstop European air service at Pittsburgh International Airport. It’s more than a Delta Airlines flight to Paris; it reopens a critical gateway to European destinations for our region’s strong global business base and enhances our ability to attract new investment. Accomplishing this longstanding goal was made possible only through an innovative regional partnership in which I, as an Allegheny Conference Regional Investor and leader of a global firm, was proud to play an active role.

In 2004, we lost nonstop overseas service as a result of tumult in the air industry. The Allegheny Conference responded by convening and staffing the Regional Air Service Partnership, a one-of-a-kind national best practice model in economic development, which I was honored to chair. The Partnership — made up of the Conference, the Allegheny County Airport Authority and Allegheny County Executive Dan Onorato — performed market analyses that demonstrated the high demand for nonstop European service.

That research strengthened our case as we approached airline executives worldwide. We ramped up focus in 2008, partnering with the Pittsburgh Symphony Orchestra on the Pittsburgh 250 Ambassador Tour of Europe to meet with Northwest and KLM airlines in Amsterdam.

It took a few months, but those meetings paid off. In mid-September, Delta called. The company was in the process of acquiring Northwest and had heard of our desire for international service. Because the Partnership was already in place, we were able to craft an agreement in a matter of weeks that shared the risk with Delta on an investment that is critical to the region’s future. Now that nonstop service to Paris’ Charles de Gaulle airport will begin this June, the Partnership, under the leadership of Peter Kalis, is working to promote the new service and plan for the inaugural flight.

I’m looking forward to taking a seat on the first flight! But, more importantly, I’m pleased to know that our sustained engagement on the issues that matter most to our region’s businesses has helped to improve our connections to the global economy and has contributed to the long-term prosperity of the place we call home.”

— Daniel I. Booker, Partner, Reed Smith LLP

The Conference and its partners worked to secure air service to Europe – Begins June 3, 2009
Simpler, More Cost-Effective Governance

Tax Reform Could Reclaim $237M Annually, Eases Business Burden

Earned income tax (EIT) collection reform was passed into law in summer 2008, benefiting employers, workers, municipalities and school districts across the Commonwealth, while creating a new opportunity to attract business investment. Act 32 of 2008 streamlines and standardizes EIT collection practices, reducing the number of collectors from more than 560 to 69 and potentially recouping up to $237 million in lost revenues annually. This reform began with the research and analysis of the Pennsylvania Department of Community and Economic Development (DCED) and the Economy League. It succeeded thanks in large part to the coalition building and advocacy efforts of the Chamber, along with strong private sector engagement and partnership with DCED and others.

Progress for Streamlined Government: City and County Consider Consolidation

Having researched government operations and consolidation models for many years, the Conference supported the Citizens Advisory Committee on the Efficiency and Effectiveness of City-County Government as an ongoing source of research and analysis on consolidation issues. The 2008 release of the Committee’s report recommended that the City of Pittsburgh and Allegheny County:

- further intensify existing functional cooperation;
- formalize that cooperation by signing a “cooperation compact;” and
- put the issue of structural consolidation before voters at the earliest appropriate time.

The Conference supports these recommendations, provided testimony at subsequent legislative hearings, made presentations and continues to take an active part in this regional conversation.

Working Against a Pending Pension Crisis

While underfunded public pensions are a pressing issue across the nation, one-quarter of the country’s public employee pension plans are actually located in Pennsylvania. The Economy League has been conducting research and analysis to develop strategies for municipalities to make good on their employee retirement promises while continuing to deliver services. In 2008, the Economy League made recommendations based on its findings to the Pennsylvania Senate; it is educating other stakeholders and mobilizing a statewide coalition around the issue. Meanwhile, the Economy League is also a member of an Institute of Politics (IOP) subcommittee, pooling its independent research with the IOP’s to continue investigation into possible solutions.

“It is rewarding to have had a personal hand, as an Allegheny Conference Regional Investor, in bringing accountability and efficiency to the statewide earned income tax process, a great example of how we can reduce the fragmentation of our local government. As a national firm with offices across the state, our new ability to file just one claim with one collector lifts a significant administrative burden and allows us to focus on the more pressing issues of our business.”

– Thomas L. VanKirk
CEO, Buchanan Ingersoll & Rooney PC
Positioning the Region as an Attractive Workplace for a Diverse Workforce

New Job Posting Web Site Launched
To enhance access to and publicize available career opportunities, the Allegheny Conference launched www.ImagineMyNewJob.com. The Web site automatically retrieves all job postings in the region—from big search engines to individual company site postings—and makes them available in a single place. This allows anybody in Pittsburgh or around the world to discover nearly all of the available jobs in the region and connects them with information about southwestern Pennsylvania as an attractive place to live and work.

During its first month, ImagineMyNewJob.com attracted more than 8,000 visitors. An outreach campaign to encourage workers in other areas to come to Pittsburgh included outdoor billboards, direct mail, media relations, podcasting and social media tactics.

“I’m passionate about the Pittsburgh Regional Compact because it answers the critical question: ‘where is the next generation’s workforce going to come from?’ The Compact is connecting employers and educators to provide career education … real world career education that makes students aware of the range of jobs and careers in the region and shows them how to prepare for these opportunities. It’s win-win. Compact partners’ efforts across all 10 counties are preparing a talent pool to fill tomorrow’s workforce pipeline. At the same time, young people have the chance to actually imagine – and create – their futures here.”

— David J. Malone, CLU CHFC
President & CEO, Gateway Financial Group, Inc.

Pittsburgh Regional Compact Helps Build Tomorrow’s Workforce
To address the persistent issue that regional employers are struggling to find skilled applicants to fill their job openings while students believe they cannot find jobs in our region, the Conference officially launched the Pittsburgh Regional Compact in November 2007. The initiative is a coordinated approach across the region’s 10 counties to prepare our students for tomorrow’s jobs in the region through creating partnerships among employers, educators and students.

In its first year, the Compact worked with 130 employers reaching more than 32,000 students in more than 50 school districts, enhanced and assisted by Compact partners—employers, school districts and workforce development organizations—across the region.

Visit www.PittsburghRegionalCompact.org for more information.

Visit www.PittsburghRegionalCompact.org for more information.
Pittsburgh 250 set out to celebrate the 250th anniversary of the naming of Pittsburgh by changing perceptions; providing lasting legacies to future generations; and, most important of all, encouraging a shared sense of past, present and future among the people of 14 counties of southwestern Pennsylvania.

In 2005, The Allegheny Conference agreed to facilitate the initiative in partnership with the Senator John Heinz History Center and VisitPittsburgh at the invitation of the Allegheny County Executive and the Mayor of the City of Pittsburgh.

“What an amazing year! Through Pittsburgh 250 we celebrated yesterday, today and tomorrow. We asked everyone to "imagine what you can do here" and raised the visibility of our region (with more than 1 billion media impressions worldwide) as a great place to visit, live, work and play.

An estimated 1 million people participated in Pittsburgh 250 signature events and projects. From a big-time international bike race (the American Eagle Outfitters® Tour of Pennsylvania, Presented by Highmark Healthy High 5®); to a community trail ride (The PNC Legacy Trail Ride); to the Pittsburgh 250 Festival of Lights; Reunion 2008; Pittsburgh 250 & Fit; 100 Community Connections projects celebrating pride and progress; and a refurbished Point State Park and Great Allegheny Passage trail for the next generation, Pittsburgh 250 showcased all that our wonderful region – home of America’s Most Livable City – has to offer.

We’ve shed our smoky image for green leadership, high-tech and high-art, while retaining a distinct sense of community and place. We’re proud of where we came from, but we can’t wait to see what the next 250 holds!”

– Pittsburgh 250 Commission Chair James E. Rohr
Chairman & CEO, The PNC Financial Services Group, Inc.
A Celebration with Lasting Regional Impact: Signature Projects

Pittsburgh’s story began with George Washington’s trails to our region and his destination, the Forks of the Ohio, today’s Point State Park. The Pittsburgh 250 signature projects commemorate that history, bring Washington’s experience to the present day and provide important legacies to future generations.

A Great American Trail

“With the support of Pittsburgh 250 and the Allegheny Conference, we worked hard with the Allegheny Trail Alliance to secure all but a half-mile of the missing nine miles of right-of-way of the Great Allegheny Passage – the 335-mile trail that connects Pittsburgh and Washington, D.C. The Great Allegheny Passage, which follows Washington’s first trail to Pittsburgh, never reaches more than a 2-percent grade, making it ‘the most accessible great trail experience in the world.’ Through the collective Pittsburgh 250 effort, the Allegheny Trail Alliance has completed four new miles of trail, with the balance under construction. Best of all, we’ve paved the way for a unique recreational experience for all ages and generations to come.”

– Linda McKenna Boxx, President, Allegheny Trail Alliance

Pennsylvania History in Action – and Print

“French & Indian War, Inc. published Pennsylvania’s Forbes Trail: Gateways and Getaways Along the Legendary Route from Philadelphia to Pittsburgh, a unique heritage driving guide to the Commonwealth, commemorating the Forbes expedition of 1758 that led to the naming of Pittsburgh. It features one of the best collections of historic sites, outdoor recreation, travel amenities and family destinations in the nation. It’s been very well received – 7,000 of the 10,000 copies first published were sold in the first five months. The guide is available for purchase at www.ForbesTrail.org.”

– French & Indian War 250 Inc. Chair C. J. Queenan, Jr. Senior Counsel, K&L Gates, LLP
Point State Park: A Revitalized “Front Yard”

“The Riverlife Task Force has worked closely with the Pennsylvania Department of Conservation and Natural Resources to complete the first phase of the Point State Park project, the largest park investment in Pennsylvania history, and Washington's destination, ‘The Forks of the Ohio.’ Funding for the second phase has been secured and construction is under way to provide a new ‘front yard’ for the growing residential neighborhood of downtown Pittsburgh. Having been a central point of revitalization during the region’s first Renaissance more than 50 years ago, transforming Point State Park to reflect today’s Pittsburgh region is a fitting historic tribute with long-term quality of life returns.”

– Signature Projects Committee Co-Chair Mike Watson
Senior Vice President, Richard King Mellon Foundation

Connecting Communities Across 14 Counties

“I am honored to have co-chaired Community Connections along with Cathy Lewis Long (Executive Director of The Sprout Fund) and George Miles (Conference Regional Investor and board member, President and CEO of WQED Multimedia). Through this unprecedented initiative, administered by The Sprout Fund, we awarded grants for 100 small-scale, community-based projects in 14 counties totaling $1 million, while engaging more than 270 citizens in a broad and comprehensive community decision-making process to select grantees among some 500 proposals. Those selected supported ‘Pride and Progress’ in southwestern Pennsylvania, through everything from historical fortification and contemporary art to environmental heritage and the ‘neighborliness’ of Pittsburgh. But the most important – and inspiring – outcome of the initiative are the seeds now planted across 14 counties from which new regional relationships have already begun to grow. That groundwork will be instrumental in making great things happen here throughout the next 250 years.”

– Community Connections Co-Chair Aradhna M. Dhanda
President and CEO, Leadership Pittsburgh Inc.
The People Behind The Progress

We extend our profound appreciation for the engaged leadership, dedication and hard work of our Board members, Regional Investors and other regional partners. Your time, talent and resources advance our agenda, improve our regional economic competitiveness and enhance our quality of life.

Because of your partnership and commitment, our children and grandchildren can imagine a bright future here.

Join the following group of regional changemakers.
Contact us today to become personally involved in improving southwestern Pennsylvania.
Allegheny Conference on Community Development

2009 BOARD OF DIRECTORS

OFFICERS
CHAIR John P. Surma
VICE CHAIR Charles E. Bunch
TREASURER Kimberly Tillotson Fleming
SECRETARY Michele Fabrizi

CHIEF EXECUTIVE OFFICER Michael Langley
AT COUNSEL David A. Brownlee
PAST CHAIR James E. Rohr

MEMBERS

Robert O. Agbede, Chester Engineers Inc.
Greg Babe, Bayer Corporation
Esther L. Barazzone, Ph.D., Chatham University
Daniel I. Booker, Esq., Reed Smith LLP
James S. Broadhurst, Eat’n Park Hospitality Group, Inc.
Charles E. Bunch, PPG Industries, Inc.
Julie Caponi, Alcoa, Inc.
Carlos M. Cardoso, Kennametal Inc.
Randolph W. Carson, Eaton Corporation – Electric Group
Helen Hanna Casey, Howard Hanna Real Estate Services
Jared L. Cohon, Ph.D., Carnegie Mellon University
Randall Dearth, LANXESS Corporation
Nicholas J. Delulis, CNX Gas Corporation
J. Christopher Donahue, Federated Investors Inc.
Charles J. Dougherty, Duquesne University
Laura Ellsworth, Jones Day
Mark Evans, Confluence Technologies Inc.
Michele Fabrizi, MARC USA
Karen Wolk Feinstein, Jewish Healthcare Foundation
Kimberly Tillotson Fleming, Hefren-Tillotson, Inc.
John P. Friel, MEDRAD, Inc.
Murry S. Gerber, Equitable Resources, Inc.
William P. Getty, Claude Worthington Benedictum Foundation

Charles L. Gregory, Sony Technology Center - Pittsburgh
Charles L. Hammel III, PITT OHIO EXPRESS
J. Brett Harvey, CONSOL Energy, Inc.
L. Patrick Hassey, Allegheny Technologies Incorporated
William R. Johnson, H. J. Heinz Company
Peter J. Kulis, K & L Gates
Michael Langley, Allegheny Conference on Community Development
Robert H. Luffy, American Bridge Company
David J. Malone, CLU CHFC, Gateway Financial Group Inc.
David M. Matter, Oxford Development Company
Kenneth R. Melani, Highmark Blue Cross Blue Shield
George L. Miles, Jr., WQED Multimedia
Todd C. Moules, National City
Terrence J. Murphy, Columbia Gas of Pennsylvania
Mark A. Nordenberg, University of Pittsburgh
Morgan K. O’Brien, Duquesne Light Company
Grant Olyphant, The Pittsburgh Foundation
Ralph J. Papa, Citizens Bank of Pennsylvania
Robert P. Randall, TRACO
David F. Rebholz, FedEx Ground
James E. Rohr, The PNC Financial Services Group, Inc.
Jeffrey A. Romoff, University of Pittsburgh Medical Center
John T. Ryan III, Mine Safety Appliances Company

Vincent Sands, The Bank of New York Mellon Corporation
David S. Shapira, Giant Eagle, Inc.
William E. Strickland, Jr., Manchester Bidwell Corporation
John P. Surma, United States Steel Corporation
Stephen R. Tritch, Westinghouse Electric Company
Walter W. Turner, Koppers, Inc.
Sunil Wadhwani, iGate Corporation
Milton A. Washington, AHRCO
Michael Watson, Richard King Mellon Foundation

MEMBERS EMERITI

Douglas D. Danforth
Henry L. Hillman
James E. Lee
Howard M. Love
Martin G. McGuinn
Thomas H. O’Brien
C.J. Queenan, Jr.
Vincent A. Sarni
Richard P. Sarni
William P. Snyder III
GREATER PITTSBURGH CHAMBER OF COMMERCE

2009 BOARD OF DIRECTORS

OFFICERS

CHAIR Terrence J. Murphy
VICE CHAIR Christopher J. Masciantonio
SECRETARY/TREASURER Daniel S. Wilson

PAST CHAIR David J. Malone
CHIEF EXECUTIVE OFFICER Michael Langley

MEMBERS

G. Andrew Bonnewell, Esq., Federated Investors Inc.
John T. Buckley, The Bank of New York Mellon Corporation
Randy Cheetham, CSX Transportation
John R. Denny, The Hillman Company
Rick Henry, WTAE-TV/Channel 4
Tommy O. Johnson, CONSOL Energy, Inc.
Michael L. Koff, Sony Technology Center - Pittsburgh
Thomas F. Lamb, Jr., The PNC Financial Services Group, Inc.

Michael Langley, Allegheny Conference on Community Development
Deborah P. Lippert, Pennsylvania American Water
David J. Malone, CLU CHFC, Gateway Financial Group Inc.
Christopher J. Masciantonio, United States Steel Corporation
Terrence J. Murphy, Columbia Gas of Pennsylvania, Inc.
David M. O’Brien, Highmark Blue Cross Blue Shield

Luanne Radermacher, MEDRAD, Inc.
William Ries, PPG Industries, Inc.
Alan Robertson, Pittsburgh Business Times
Arthur J. Rooney II, Pittsburgh Steelers
Gary E. Slagel, CNX Gas Corporation
Daniel S. Wilson, Eat’n Park Hospitality Group, Inc.
Susan Zemba, Alcoa Inc.
PITTSBURGH REGIONAL ALLIANCE

2009 PARTNERS

OFFICERS

CHAIR J. Brett Harvey
TREASURER/SECRETARY Samuel J. Stephenson

CHIEF EXECUTIVE OFFICER Michael Langley

MEMBERS

Greg Babe, Bayer Corporation
The Honorable Thomas Balya, Westmoreland County
JoAnne W. Boyle, Ph.D., Seton Hill University
Donald F. Chappel, Greene County Industrial Developments, Inc.
The Honorable David Coder, Greene County
Dennis Davin, Allegheny County Department of Economic Development
Jeffrey A. Elser, FirstEnergy Corporation
William Randell Forister, Allegheny County Airport Authority
John P. Friel, MEDRAD, Inc.
Andy Hannah, Plextronics
Karl Harris, Penn State, ARL Electro-Optics Center
J. Brett Harvey, CONSOL Energy, Inc.
Dr. James R. Hassinger, Southwestern Pennsylvania Commission
Dana P. Henry, Indiana County Center for Economic Operations
The Honorable James L. Kennedy, Butler County

Geoff M. Kotula, Washington County Chamber of Commerce
Michael W. Krajovic, Fay-Penn Economic Development Council
Michael Langley, Allegheny Conference on Community Development
Larry J. Larese, Westmoreland County Industrial Development Corporation
Richard Lunak, Innovation Works, Inc.
The Honorable Larry Maggi, Washington County
John Manzetti, Pittsburgh Life Sciences Greenhouse
Michael Matesic, Idea Foundry
Robbie Matesic, Greene County, Department of Economic Development
Petra Mitchell, Catalyst Connection
Linda Nitch, Lawrence County Economic Development Corporation
The Honorable Dan Onorato, Allegheny County
Richard L. Palilla, Armstrong County Department of Planning & Development
James Palmer, Beaver County Corporation for Economic Development

Greg Quatchak, NAIOP
The Honorable Luke Ravenstahl, City of Pittsburgh
The Honorable Rodney Ruddock, Indiana County
David B. Ruppersberger, The Technology Collaborative
Audrey Russo, Pittsburgh Technology Council
Vincent Sands, The Bank of New York Mellon Corporation
The Honorable James Scahill, Armstrong County
Diane Sheets, Community Development Corporation of Butler County
Donald F. Smith Jr., RIDC
The Honorable Joseph Spanik, Beaver County
Byron G. Stauffer, Jr., Indiana County Office of Planning & Development
Robert Stephany, Urban Redevelopment Authority
Samuel J. Stephenson, Parente Randolph, LLC
Thomas W. Sterling, United States Steel Corporation
Dennis Thompson, DSN Innovations
The Honorable Daniel Vogler, Lawrence County
The Honorable Vincent Zapotosky, Fayette County
Pennsylvania Economy League of Southwestern Pennsylvania, LLC

2009 BOARD OF DIRECTORS

OFFICERS

CHAIR Laura Ellsworth
VICE CHAIR Paul Hennigan
SECRETARY/ TREASURER Louis L. Testoni
Past Chair Thomas L. VanKirk
Chief Executive Officer Michael Langley

MEMBERS

Tony Atwater, Indiana University of Pennsylvania
Georgia Berner, Berner International Corporation
Diana Block, Pittsburgh Post-Gazette
Ray Carter, WPXI-TV
Ronald Davenport, Jr., Sheridan Broadcasting Corporation
Gregory G. Dell’Omo, PhD, Robert Morris University
Robert C. Denove, Deloitte & Touche USA LLP
John J. Dolan, First Commonwealth Financial Corporation
Malesia Dunn, GlaxoSmithKline
David H. Ehrenwerth, K&L Gates
Laura Ellsworth, Jones Day
Richard Epstein, Ekker, Kuster, McConnell, & Epstein, LLP
Eric Hanson, Development Dimensions International
Paul Hennigan, PhD, Point Park University
James E. Herald, Mine Safety Appliances Company
Mary Hines, PhD, Carlow University
Stuart G. Hoffman, The PNC Financial Services Group, Inc.

Daniel R. Holtz, Highmark Blue Cross Blue Shield
Mark R. Hornak, Buchanan Ingersoll & Rooney PC
Alex Johnson, PhD, Community College of Allegheny County
Robert W. Kampmeiernert, Janney Montgomery Scott LLC
James W. Keating, Jr., National City
Jay Kruisselbrink, BAA USA
John E. Kosar, Burt Hill
Michael Langley, Allegheny Conference on Community Development
Jeffrey W. Letwin, Schnader Harrison Segal & Lewis LLP
Joseph C. Manzinger, The Hillman Company
Joseph A. Massaro III, Massaro Corporation
J. Kevin McMahon, The Pittsburgh Cultural Trust
John P. Meegan, Hefren-Tillotson, Inc.
James C. Mesloh, Dominion Foundation
Joseph Milicia, Jr., Turner Construction Company
Barbara K. Mistick, PhD, Carnegie Library of Pittsburgh

Jeffrey Morrow, Dollar Bank, FSB
Robert P. Nadin, Sunoco, Inc.
Jack R. Norris, CB Richard Ellis – Pittsburgh
James J. Restivo, Jr., Reed Smith LLP
Richard Russell, Giant Eagle, Inc.
Timothy Ryan, Eckert Seamans Cherin & Mellott, LLC
Lynne D. Schmidt, PPG Industries, Inc.
Larry G. Schultz, United States Steel Corporation
Vijai P. Singh, University of Pittsburgh
Tori Haring-Smith, PhD, Washington & Jefferson College
Samuel J. Stephenson, Parente Randolph, LLC
Louis L. Testoni, PricewaterhouseCoopers LLP
William E. Troup, Sisterson & Co. LLP
Dennis Unkovic, Meyer, Unkovic & Scott LLP
Thomas L. VanKirk, Buchanan Ingersoll & Rooney PC
David L. Wohlieber, Eat’n Park Hospitality Group, Inc.
Allegheny Conference
Regional Investors Council

ABARTA, Inc.
Abay Ethiopian Cuisine
About Pittsburgh, Inc.
Acusis
AECOM
AHRCO
Alcoa Foundation
Alcoa Inc.
Allegheny College
Allegheny County Airport Authority
Allegheny Technologies Incorporated
Alpern Rosenthal
AMCOM Office Systems
American Bridge Company
American Textile Company
Arch Street Management, LLC
ARDEX Engineered Cements
ASKO, Inc.
Astorino
Atlas Energy Resources, LLC
Atlas Services Corporation
BAA Pittsburgh, Inc.
Babst, Calland, Clements & Zomni, P.C.
The Bank of New York Mellon Corporation
BASF Corporation
Bayer Corporation
Berner International Corporation
Bombardier Transportation
Boyden
Brayman Construction Company
Brunner, Inc.
Buchanan Ingersoll & Rooney PC
The Buhl Foundation
The Buncher Company
Burns & Scalco Real Estate Services, Inc.
Burt Hill
Business Records Management, LLC
Calgon Carbon Corporation
Campos, Inc.
Canadian Consulate General
Carnegie University
Carnegie Library of Pittsburgh
Carnegie Mellon University
Carnegie Museums of Pittsburgh
Catalyst Connection
CB Richard Ellis-Pittsburgh
CBS Radio

Centimark Corporation
CH2M Hill/IDC Architects
Chaska Property Advisors, Inc.
Chatham University
Chester Engineers, Inc.
Children’s Hospital of Pittsburgh
Chip Ganassi Racing Teams, Inc.
Citizens Bank of Pennsylvania
Claude Worthington Benedum Foundation
CNX Gas
Cohen & Grigsby
Colcom Foundation
Columbia Gas of Pennsylvania, Inc.
Comcast Spotlight
Community College of Allegheny County
Concurrent Technologies Corporation
Confluence Technologies Inc.
CONSOL Energy, Inc.
Consumers Produce Company
Cowden Associates
CSX Transportation
Cyanus Manufacturing Company
Davidson Design & Development, Inc.
Del Monte Foods
Deloitte & Touche USA LLP
Development Dimensions International, Inc.
Ditto Document Solutions, Inc.
Dollar Bank, FSB
Dominion Delivery
The Duquesne Club
Duquesne Light Company
Duquesne University
Eastman Chemical Company
Eaton Corporation
Eat’n Park Hospitality Group, Inc.
Ekert Seams Cherin & Mellott, LLC
Eden Hall Foundation
Ekker, Kuster, McConnell & Epstein, LLP
Elliace
Ellwood Group, Inc.
The Elmhurst Group
EQT Corporation
Ernst & Young
Fairmont Supply Company
Fay-Penn Economic Development Council
Federal Home Loan Bank of Pittsburgh
Federated Investors, Inc.
FedEx Ground

Fifth Third Bank
First Commonwealth Financial Corporation
FirstEnergy Corporation
First National Bank
Fitzsimmons Metal
Fragasso Financial Advisors
FSN Pittsburgh
GAI Consultants, Inc.
Gannett Fleming Inc.
Gateway Financial Group, Inc.
Gateway Rehabilitation Center
General Industries
Getting to the Point, Inc.
Giant Eagle, Inc.
GlaxoSmithKline
Glimcher Group Inc.
The Grable Foundation
Grant Street Associates, Inc.
Greater Pittsburgh Arts Council
Grubb & Ellis Company
H. J. Heinz Company
The Hawthorne Group, Inc.
Hefren-Tillotson, Inc.
The Heinz Endowments
Henderson Brothers
Heritage Valley Health System
Heyl & Patterson, Inc.
Highmark Blue Cross Blue Shield
Hill, Rogal & Hobbs, LLC
The Hillman Company
The Hillman Foundation, Inc.
Hochstetter Printing Co.
Horizon Properties
Housetrends Magazine of Pittsburgh
Howard Hanna Real Estate Services
The Huntington National Bank
iGate Corporation
IKON Office Solutions
Imperial Land Corporation
Indiana University of Pennsylvania
Industrial Scientific Corporation
JBMM Legal
James Gallery
Janney Montgomery & Scott, LLC
JENDOCO Real Estate
Jennmar Corporation
Jewish Healthcare Foundation
Allegheny Conference
Regional Investors Council

Jones Day
K&L Gates
Katherine Mabis McKenna Foundation
KDKA-TV
Kennon Metal Inc.
Kennywood Entertainment Company
Koppers, Inc.
KPMG LLP
L. B. Foster Company
L. Robert Kimball & Associates
Lamar Advertising Company - Pittsburgh
Langholz Wilson Ellis, Inc.
LANXESS Corporation
La Roche College
Louis Plung & Co. LLP
Magee-Womens Hospital of UPMC
Malin Bergquist & Company, LLP
Manchester Bidwell Corporation
MARC USA
The Mario Lemieux Foundation
MARSH USA Inc.
Massaro Corporation
McKamish Inc.
McKesson Automation
McKinsey & Company
MEDRAD, Inc.
Meyer, Unkovic & Scott LLP
Michael Baker Corporation
Mine Safety Appliances Company
Mizrahi Design Associates, Inc.
Montgomery & Rust, Inc.
Morgan, Lewis & Bockius LLP
Mt. Lebanon Office Equipment Co., Inc.
N.A. Water Systems
National City
Nemacolin Woodlands Resort
New Perspective
NOVA Chemicals Corporation
NuRelm
Oxford Development Company
P.J. Dick, Inc.
Parente Randolph LLC
PBS&J
PEAK Technical Services, Inc.
Penn State Greater Allegheny
Pennsylvania American Water
Pennsylvania TRANE
Pepper Hamilton LLP
Perfido Weiskopf Wagstaff + Goettel
Performance Drivers, Inc.
Philips Home Healthcare Services
Phipps Conservatory and Botanical Gardens, Inc.
Pipitone Group
PITT OHIO EXPRESS
Pittsburgh Athletic Association
Pittsburgh Business Times
The Pittsburgh Cultural Trust
The Pittsburgh Foundation
Pittsburgh Penguins
Pittsburgh Pirates
Pittsburgh Post-Gazette
Pittsburgh Quarterly
Pittsburgh Steelers
Pittsburgh Symphony Orchestra
Pittsburgh Technology Council
Plextronics, Inc.
The PNC Financial Services Group, Inc.
Point Park University
Pop City
PPG Industries, Inc.
Presenting Pittsburgh
Pressley Ridge
PricewaterhouseCoopers LLP
PUMP
Rampart Hydro Services
Range Resources – Appalachia, LLC
Reed Smith LLP
Richard King Mellon Foundation
Robert Morris University
The Roy A. Hunt Foundation
Russell Standard Corporation
S.W. Jack Drilling Company
Sanford-Brown Institute
Schnader Harrison Segal & Lewis LLP
Schneider Downs
SDLIC Partners, LP
Seton Hill University
Shady Side Academy
Shenango Incorporated
Sheridan Broadcasting Corp.
Siemens
Sisterson & Co. LLP
Slippery Rock University
Snively Forest Products
Snyder Associated Companies, Inc.
Solentre, Inc.
St. Margaret Foundation
Staley Capital Advisors
Standard Steel, LLC
Sunoco, Inc.
TARQUINCoRe, LLC
The Tomayko Group (TTG)
Thiel College
Thorp Reed & Armstrong, LLP
ThoughtForm, Inc.
TRACO
Trans Associates
Tube City IMS
Tucker Arensberg, P.C.
Turner Construction Company
Union Switch & Signal Inc.
United States Steel Corporation
University of Pittsburgh
University of Pittsburgh Medical Center
URS Corporation
US Airways
Value Ambridge Properties, Inc.
VAMCO International, Inc.
Van Dyk Business Systems
Verizon – Pennsylvania
Verizon Wireless
Wabtec Corporation
Washington & Jefferson College
WDUQ-FM
The Weavertown Group
The Webb Law Firm
Wells Fargo Insurance Services
West Penn Allegheny Health System
Western Pennsylvania Conservancy
Westin Convention Center Pittsburgh
Westinghouse Electric Company
Wetzel Consulting
Whirl Magazine
Williams Coulson
WordWrite Communications LLC
WPXI-TV
WQED Multimedia
WTAE-TV/Channel 4
WYEP
Zambrano Corporation
**The Pittsburgh 250th Anniversary Commission**

**A Major Community Investment: Thank You to the Pittsburgh 250 Commission**

The projects and programs supported by the Allegheny Conference on behalf of the Pittsburgh 250th Anniversary Commission represent a regional investment of more than $50 million during a three-year period. In addition, numerous other organizations invested in 250th anniversary initiatives of their own, including the Carnegie Museums, the Heinz History Center, The Heinz Endowments, the Allegheny Regional Asset District and the Pittsburgh Cultural Trust. Together, the total investment in programs and projects related to the anniversary is estimated to be close to $100 million, much of which has been focused on lasting legacies, from parks and trails to signage and publications.

**OFFICERS**

**CHAIR**
James E. Rohr, The PNC Financial Services Group, Inc.

**EXECUTIVE DIRECTOR**
Bill Flanagan, Allegheny Conference on Community Development

**HONORARY CHAIR**
David McCullough, Historian

**HONORARY CO-CHAIRS**

Mark Cuban, Dallas Mavericks
Ronald R. Davenport Sr., Sheridan Broadcasting
Chip Ganassi, Chip Ganassi Racing Teams, Inc.
Franco Harris, Super Bakery
Elsie H. Hillman, The Hillman Company

Henry L. Hillman, The Hillman Company
Raymond Lane, Kleiner Perkins Caufield & Byers
Kathleen Marshall, Choreographer/Director
Richard P. Mellon, Richard King Mellon Foundation
Arnold Palmer, Arnold Palmer Enterprises
Seward Prosser Mellon, Richard King Mellon Foundation

The Honorable Edward G. Rendell, Commonwealth of Pennsylvania
B. Smith, B. Smith Enterprises
Thomas E. Starzl, Thomas E. Starzl Transplantation Institute
John Edgar Wideman, Educator/Novelist

**STEWARDS COMMITTEE**

Linda McKenna Boxx, Allegheny Trail Alliance
Suzanne W. Broadhurst, Eat’n Park Hospitality Group, Inc.
Esther L. Bush, Urban League of Pittsburgh, Inc.
Oliver W. Byrd, The Bank of New York Mellon Corporation
Jared L. Cohon, Carnegie Mellon University
Aaradhna M. Dhanda, Leadership Pittsburgh Inc.
Michele Fabrizi, MARC USA
Patrick Fagan, Allegheny County Labor Council (AFL-CIO)
Audrey Hillman Fisher, Audrey Hillman-Fisher Foundation
Christina Gabriel, The Heinz Endowments
Kenneth Gormley, Duquesne University

Teresa F. Heinz, The Heinz Endowments
David M. Hillenbrand, Carnegie Museums of Pittsburgh
Clyde B. Jones III, Medical and Health Sciences Foundation/UPMC
Michael Langley, Allegheny Conference on Community Development
Jeffrey W. Letwin, Schnader Harrison Segal & Lewis LLP
Cathy Lewis Long, The Sprout Fund
Andrew E. Masich, Senator John Heinz History Center
Joseph R. McGrath, VisitPittsburgh
J. Kevin McMahon, The Pittsburgh Cultural Trust

George L. Miles Jr., WQED Multimedia
Terrence J. Murphy, Columbia Gas of Pennsylvania, Inc.
Mark A. Nordenberg, University of Pittsburgh
Richard V. Piacentini, Phipps Conservatory and Botanical Gardens, Inc.
C. J. Queenan, Jr., K&L Gates
Lisa Schroeder, Riverlife Task Force
Juliet Lea Simonds, Community Leader
John P. Surma, United States Steel Corporation
Aaron A. Walton, Highmark Blue Cross Blue Shield
Michael Watson, Richard King Mellon Foundation
THE PITTSBURGH 250TH ANNIVERSARY COMMISSION

MEMBERS

Joyce Lewis Andrews, Girl Scouts Western Pennsylvania

Neil A. Barclay, August Wilson Center for African American Culture

Gregg S. Behr, The Grable Foundation

Henry S. Beukema, McCune Foundation

Ronald Bianchini Jr., Network Appliance, Inc.

Karen Blumen, Allegheny County Department of Human Services

Robert Boulware, FedEx Ground

James S. Broadhurst, Eat’n Park Hospitality Group, Inc.

Susan Brownlee, The Fine Foundation

Lynn M. Brusco, Pittsburgh Life Sciences Greenhouse

Charles R. Burke Jr., The Grable Foundation

JoAnne E. Burley, Pittsburgh Council on Higher Education

John V. Cardone, YMCA of Greater Pittsburgh

August R. Carline, Steel Industry Heritage Corporation

Doris Carson Williams, African American Chamber of Commerce of Western PA

G. Reynolds Clark, University of Pittsburgh

Frank M. Clark, MAGLEV, Inc.

Julia Clough, VisitPittsburgh

Stephanie Dangel, Steeltown Entertainment Project

James V. Denova, Claude Worthington Benedum Foundation

Robert DeWitt, WordWrite Communications

Jane A. Downing, The Pittsburgh Foundation

Joan Ellenbogen, Crawford & Ellenbogen LLC

Colleen O. Fedor, Mentoring Partnership of Southwestern PA

Tony Ferraro, Pittsburgh Brewing Company

Sylvia Fields, Eden Hall Foundation

Lisa Fischetti, Pittsburgh Public Schools

Marc Fleming, The Pittsburgh Cultural Trust

Schuyler Foerster, World Affairs Council of Pittsburgh

Evan S. Frazier, The Hill House Association

Ron Gancas, Soldiers & Sailors National Military Museum & Memorial

William P. Getty, Claude Worthington Benedum Foundation

Jay Gilmer, S C’S Corporation

Diane C. Greco, Renda Broadcasting Corporation

Joanna E. Haas, Carnegie Science Center

Kimberly J. Hammer, The Pittsburgh Foundation

Ernestine Harris, GlaxoSmithKline Consumer Healthcare

Susan G. Hockenberry, Local Government Academy

Donna R. Holdorf, National Road Heritage Corridor

Victoria M. Holt, PPG Industries, Inc.

Keith Hood, Kennywood Entertainment Company

William Hsu, Kennametal, Inc.

Timothy M. Inglis, Colcom Foundation

Scott D. Izzo, Richard King Mellon Foundation

Kitty M. Julian, Carnegie Museums of Pittsburgh

David A. Kahley, The Progress Fund

Colleen Kalchthaler, VisitPittsburgh

Ellen Weiss Kander, Steeltown Entertainment Project

Ellen G. Kight, Pittsburgh Partnership for Neighborhood Development

Maxwell King, Fred Rogers Center

Michael L. Koff, Sony Technology Center — Pittsburgh

David Koltash, Boy Scouts of America — Greater Pittsburgh Council

Robert J. Kumpf, Bayer Material Science LLC

Carl Kurlander, Steeltown Entertainment Project

Kevin Lane, Pittsburgh Technology Council/Catalyst Connection

BJ Leber, The Western Pennsylvania Hospital Foundation

Tinsy Lipchak, VisitPittsburgh

Robert H. Luffy, American Bridge Company

David J. Malone, Gateway Financial Group, Inc.

Eric K. Mann, YMCA of Greater Pittsburgh

John W. Manzetti, Pittsburgh Life Sciences Greenhouse

Teresa Stoughton Marafino, Mountain Playhouse/ Green Gable Restaurant

Donald Marinelli, Carnegie Mellon University

Christopher J. Masciantonio, United States Steel Corporation

Leslie Merrill McCombs, UPMC Health Plan

J. Bruce McDowell, Boy Scouts of America — Greater Pittsburgh Council

Maureen McFall Young, Carnegie Mellon University

Susan P. McGalla, American Eagle Outfitters, Inc.

Brett Merrell, Giant Eagle, Inc.

Cynthia Miller, University of Pittsburgh Press

Sally M. Mizerak, Performance Drivers, Inc.

Maryann P. Moore, Carnegie Mellon University

Beverly Morrow-Jones, VisitPittsburgh

Lilli Ann Mosco, WQED Multimedia

John P. Moskal, Marsh USA

M. Gayle Moss, NAACP - Pittsburgh Chapter

Todd C. Moules, National City

Timothy F. Murphy, United States Congress

Muriel J. Nuttall, Fayette County Chamber of Commerce

Grant Oliphant, The Pittsburgh Foundation

John C. Oliver III, Community Leader

Don Orlando, Saint Vincent College

Donald Patterson, Afro American Music Institute

Andrew R. Quinn, Kennywood Entertainment Company

Elizabeth Reiss, Three Rivers Arts Festival

Kathy Risko, Leadership Pittsburgh Inc.

Grace E. Robinson, Grace Robinson Insurance Agency, Inc.

Tom Rooney, The Rooney Sports & Entertainment Group

Mark K. Roosevelt, Pittsburgh Board of Public Education

Mary Lou Rosemeyer, Kennywood Entertainment Company

Ellen A. Roth, Getting To The Point, Inc.

Clifford R. Rowe, P.J. Dick, Incorporated

J. Mickey Rowley, PA Department of Community and Economic Development

David B. Ruppersberger, The Technology Collaborative

Andrew Russell, The PNC Financial Services Group, Inc.

Norma J. Ryan, Brownsville Area Revitalization Corporation

Dan D. Sandman, United States Steel Corporation

Ned Schano, Senator John Heinz History Center

David S. Shapiro, Giant Eagle, Inc.

Cheryl Sills, MARC USA

Luke Skurman, College Prowler, Inc.

Donald F. Smith Jr., University Partnership of Pittsburgh

Louise Sturgess, Pittsburgh History & Landmarks Foundation

William D. Thompkins, Pittsburgh Project

Velma Monteiro-Tribble, Alcoa Foundation

Jessica Trybus, Carnegie Mellon University

Eliza Z. Vettier, World Affairs Council of Pittsburgh

Constance Yarris, Community Leader

Blair Zimmerman, City of Waynesburg
Mission Statement

The Allegheny Conference on Community Development and its Affiliates – the Greater Pittsburgh Chamber of Commerce, the Pennsylvania Economy League of Southwestern Pennsylvania and the Pittsburgh Regional Alliance – work together to stimulate economic growth and improve the quality of life in southwestern Pennsylvania.

Allegheny Conference Staff

Karen Adkins
G. Subhash Alias
Jennifer Baldwin
Shawn Bannon
Jennifer Beer
Lisa Berger
Will Bernstein
Eric Bitar
Norman Brawdy
Edward Butor
Cecelia Cagni
Eric Chaikowsky
Albert Ciukszza
Sherry Colonna
Roger Cranville
Philip Cynar
Elaine Dailey
Virginia Deily
Catherine DeLoughry
Michelle Denner
Ellen Donley
Kelly Dunbar
Laura Fisher
Bill Flanagan
James Futrell
Claudia Graigte
Debra Harshaw
Anthony Holtz
Patricia Horvatich
Brian Jensen, PhD
Jael Jones
Kathryn Z. Klaber
Michael Langley
Patti L. Lardin
Paul Leger
Johna Lingelbach
Deborah Lukus
Leigh McIntosh
Barbara McNees
Ryan Moorman
Dewitt Peart
Suzi Pegg
Linda Plavchak
Minoli Ratnatunga
Jeff Rossi
Bonnie Rubin
Nova Rubio
Abigail Sadowsky
Janel Skelley
Meghan Skiff
Keith Trageser
Terry Tylka
Ann Vilsaint
Kelli L. Wall
Brooke Warren
Ken Zapinski

INTERNS
Matt Shirey